



Capacity Building in Higher Education

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Erasmus+



Capacity Building Projects: experience sharing demonstrating measurable impact and sustainability



Dear colleagues, partners and friends!!!

We value your care, help, support and solidarity which make us stronger – Thank you [video!](#)



Erasmus+
Enriching lives, opening minds

Higher Education Resilience

- Education Institutions are working at their place or relocated!
- Teaching and learning process: from shelters, frontlines and abroad!
- Academics, researchers, teachers, students, young people: defense, humanitarian aid, educational, research, culture forces!
- Volunteering in hospitals, restoring destroyed cities, help with emergencies!!!
- Schools, VET and Higher Education Institutions had to redesign and shared their campuses to serve as humanitarian hubs and shelters for their community and for internally relocated people in parallel with educational process!
- International partners support: individual, institutional, national and international
- Displaced abroad: humanitarian help, science and education diplomacy, study for Ukraine to build back better – Ambassadors of Ukraine and their institutions!

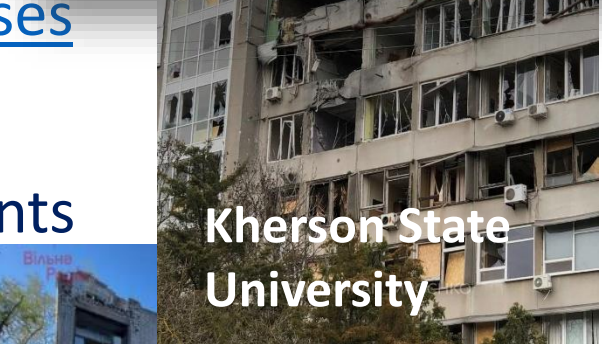


Erasmus+ Programme – a driving force for changes!

War-Induced losses and challenges of Ukrainian Education during martial law (since 24.02.2022)

Severe damage of the educational ecosystem:

- Human losses among students teaching and admin staff – TRAUMA
- [4515 education institutions damaged, incl. 423 destroyed completely](#)
- [44 HEIs](#), 65 units of HEIs and 45 VETIs temporarily relocated
- Emotional burnout among students and teaching staff, [education losses](#)
- Enrollment campaigns 2022-2026 are challenging
- War affected 1.5 million young Ukrainians, over 70,000 foreign students
- Sirens, electricity cuts, long-term blackouts and its consequences (days/nights)
- Brain drain and more impact on youth – [new publication](#)

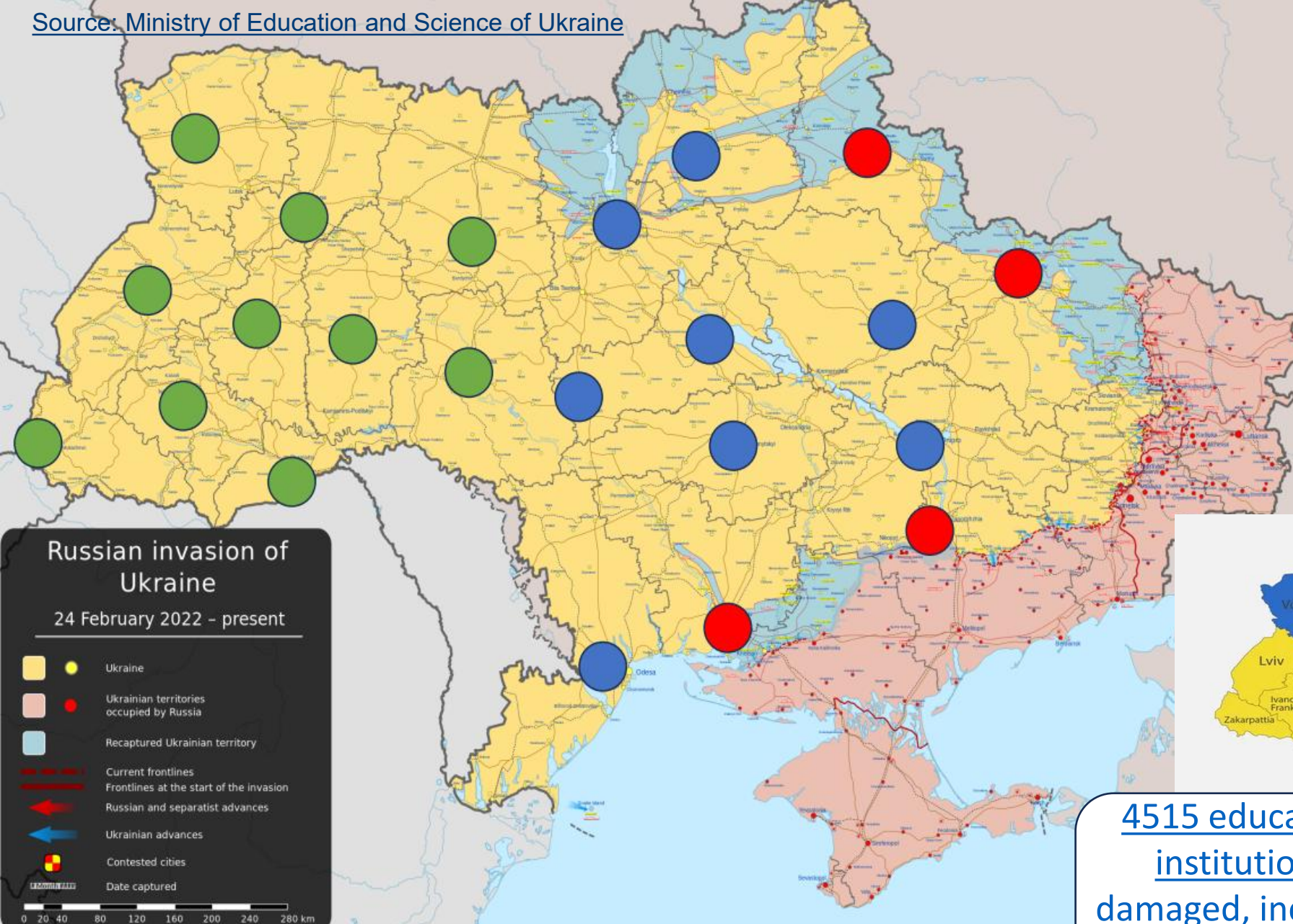


Funded by
the European Union

National Office
Erasmus+UA
erasmusplus.org.ua

The situation is changing every minute!!!

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44 Relocated HEIs

55.4 thousand students
 8.3 thousand academic staff
 6 HEIs relocated twice
 4 HEI reorganised since 2014
 ≈11% of HEI number
 ≈5% of HEI students

Russian invasion of Ukraine
 24 February 2022 – present

- Ukraine
- Ukrainian territories occupied by Russia
- Recaptured Ukrainian territory
- Current frontlines
- Frontlines at the start of the invasion
- Russian and separatist advances
- Ukrainian advances
- Contested cities
- Date captured

0 20 40 80 120 160 200 240 280 km



4515 education institutions damaged, incl. 423 destroyed completely

ERASMUS+ SOLIDARITY WITH UKRAINE 2022-2026

during martial law increased internationalisation



From survival mode to transformation approach:

- ✓ individual support: scholarships, study/traineeship, teaching, training, research (bilateral agreements)
- ✓ Mobility projects: KA1 – over **51 680 Ukrainian nationals** participated in mobility projects with a total granted amount of **EUR 129 million** (including **EUR 32 million** for KA171 mobilities), out of them **34 489** participants originated from Ukraine (with a total grant amount of **EUR 98 million**).
- ✓ projects to respond challenges of martial law: Erasmus+, Horizon Europe, other EU's initiative, OeaD, DAAD, French Institute, Estonia, Latvia, Lithuania, SI, GIZ, EAIE, EUA, EUF, IAU, British Council, Twinning, World Bank, USAID etc.
- ✓ structural and institutional support (HRD, capacities, equipment purchase for relocated HEIs etc).

- ✓ Cooperation projects **KA220**: under priority aiming at addressing the consequences of Russia's war of aggression against Ukraine in the Education and Training, Youth and Sport sectors: granted **EUR 48 million** from 2023.
- ✓ **EUR 22.3 million** were granted for **Capacity building in Higher Education and Youth** from 2022.
- ✓ KA3 and **Jean Monnet actions**: Ukrainian organisations contracted grants amounting to **EUR 9.3 million** from 2022.

- ✓ 200 million euros for Ukrainian students and staff
- ✓ €4.43 billion for projects supporting Ukraine!
- ✓ Over 4,300 Ukrainian teachers with access to eTwinning educational resources; 1,5M books for Ukrainian schools; school buses provided, etc.
- ✓ russian budget was relocated to Ukraine.

Erasmus+ support for Ukrainians and Ukrainian organisations since 2022 has amounted to over EUR 208 million.

More opportunities opened: over 40 calls for proposals
More projects funded and more access to networks, resources and platforms: eTwinning, EPALE, EQF, Eurydice, Euroguidance, Europass etc.

#ErasmusPlus: Learning Mobility & Cooperation Projects

2015-2025: 10years@UA



... european_youth_eu and roxana.minzatu Original audio

european_youth_eu 1w This year we celebrate 10 years of International Credit Mobility (ICM)!

Since 2015, more than 400,000 students and staff have studied, taught and trained across borders beyond Erasmus+ countries.

#ErasmusPlus ICM = new cultures, new skills, new opportunities.

Want to be part of it? Explore more on our website (link in bio).

Watch the message from our Executive Vice-President, @roxana.minzatu, and discover why international mobility is a game-changer for your future!



141 likes September 29



- ✓ 68 686(+) mobilities for Ukrainians' staff & students: **EU** ↔ **Ukraine**
- ✓ 14 EVE projects
- ✓ 416+ Erasmus Mundus Joint Master and PhD Degree students
- ✓ 32 379(+) youth exchanges
- ✓ 219 Capacity building
- ✓ 394 Jean Monnet
- ✓ 450(+) Partnerships, Alliances, CoVex
- ✓ 35 European University Initiative projects



ESN Erasmus Student Network Ukraine
Erasmus+ Enriching lives, opening minds



Details <https://erasmusplus.org.ua/en/project-database/>



European University Initiative



Build European Universities Alliances together based on the expertise and cultures
Learn on how to better co-create and compete at the international level together – ad hoc, capacity, co-creation
35 Alliances with 35 UA – associated partners or members

CBHE experience with Ukraine

Capacity Building in Higher Education CBHE projects statistics for Ukraine - 2022, 2023, 2024, 2025 and 2015-2020 CBHE Calls information

Calls for Proposals	2015-2020 projects					4 calls	Erasmus+ 2014-2025
	2015-2020 projects	2022 projects	2023 projects	2024 projects	2025 projects	Total	Grant total
Submitted proposals for Capacity Building in Higher Education	646	74	108	111	445	738	1384
KA211. Capacity Building in Higher Education Projects	48	13	19	14	22	68	116
Higher Education Institutions from Ukraine in CBHE Projects	115	51	59	47	65	222	337
Total number of instances from Ukraine invoved into the projects	271	90	112	68	107	377	648
Project partners from 43 countries:							
Programme Countries (Top 5: Germany, Spain, Italy, Poland, Estonia)		20	23	19	21	83	83
Partner Countries (Top 2: Georgia, Moldova)		4	4	3	2	13	13
Ukrainian universities as grantholders* of 24 projects:	4	4	7	4	7	18	20

Erasmus+ partnerships background - trust built within long term cooperation: since 1993 Tempus (232), Erasmus Mundus (38), Jean Monnet (25)

Baltic Countries in CBHE with Ukraine



LITHUANIA =
6 Projects
6 Partners
2 Coordinators

MYKOLO ROMERIO UNIVERSITETAS (2)
VYTAUTO DIDZIOJO UNIVERSITETAS (2)
KLAIPEDOS UNIVERSITETAS
KAUNO TECHNOLOGIJOS UNIVERSITETAS
LIETUVOS SVEIKATOS MOKSLU UNIVERSITETAS



LATVIA =
6 Projects
5 Partners
1 Coordinators

RIGAS TEHNISKA UNIVERSITATE (2)
LATVIJAS UNIVERSITATE (2)
BIZNESA MAKSLAS UN TECHNOLOGIJU
AUGSTSKOLA RISEBA
BALTIJAS STARPTAUTISKA AKADEMIJA



ESTONIA =
12 Projects
15 Partners
4 Coordinators

TARTU ULIKOOL (7)
EESTI MAULIKOOL
TALLINNA TEHNIKAÜLIKOOL (2)
Tartu Aleksander Pushkini Kool
TALLINN UNIVERSITY
TALLINNA TEHNIKAKORGKOOL
RAKVERE LINN
RAKVERE ROHAIA IASTEAD
EDUCATION AND YOUTH
BOARD
MTU EDTECH ESTONIA

Digital Education, Circular Economy, Legal Education, Micro-credentials, Psychological Resilience and Wellbeing, University-Community – 3rd mission, Simulation medicine and Scenario-based learning for emergency care, Students' Personalised Learning, MOOCs...

External and internal Factors

1. European Integration
2. More autonomy
3. Safety, demographic and economic challenges
4. Strengthening the university identity is a must

- ✓ Strategy – changes through innovations!
- ✓ Project – opportunities for development / to motivate and engage the best
- ✓ Projects results, + ‘knitted’ into the organisational structure / culture = Sustainability / Sustainability of changes

University autonomy =

Competencies (rights, responsibility to do something)
+ Competence (capability and capacity)
+ Activities – actions / Will (capability)

- *Changes*
- *Impact*
- *Results*
- *Partnerships*
- *Trust*
- *Openness*
- *Evidence*
- *Resources*

Impact and sustainability factors

- Co-creation of the common future together
- EU integration Instrument
- International and national rankings
- Bologna Process Reforms Instrument
- National reforms, legislation changes
- State-funded formula – top up for HEIs
- Institutional strategies instrument – culture
- Community focused – 3rd mission
- University autonomy and accountability
- Institutionalisation of results - innovations
- Faculty / teachers' academic freedom, integrity and rankings
- Human Development, Experts and expertise
- Generation of new leadership
- Professionals with shared values, responsibility and accountability
- Curricula – generation with common values, understanding cultures, united – students (human) centered
- Eurointegrators, negotiators
- Modern competences & technologies: better employability
- Joint Programmes, foreign languages professional courses – students/staff exchanges, guests lecturing etc.
- Accreditation and Recognition

National Priorities for projects recommended by Ministry of Education and Science of Ukraine (2026)



- 1) European Integration of Ukraine
- 2) Harmonisation of educational statistics of Ukraine with EU Standards
- 3) Higher Education for the post-war recovery
- 4) Inclusive and innovative Higher Education area for the 3rd mission of University, participation of HEIs in reintegration of defenders into the civil life via education and training
- 5) Individualisation of Learning Paths in Higher Education
- 6) English as a lingua Franca of higher education
- 7) Pedagogical (Teachers) Education Reform
- 8) Open Science in Higher Education Institutions
- 9) Development of project management in higher education institutions and scientific institutions

[Detailed information – here](#)

World Ranking



SCImago TOP-120 [↗](#)

SCImago Institutions Rankings - in the top 120 universities of Eastern Europe and the **1st** place among higher education institutions in Ukraine

uniRank [↗](#)

the **7th** place among Ukrainian universities

Osvita.UA Rankings by Scopus [↗](#)

the **4th** place among Ukrainian universities

Top-200 Ukraine [↗](#)

the **4th** place among higher education institutions of Ukraine

Resilience for Transformation!



Republic of Estonia



INTERNATIONAL ALL NEWS DIGIUNI
Participants of DigiUni Project Report on Their First Achievements



STUDENT INTERNATIONAL ALL NEWS T4EU
Dialogue of cultures in Europe: Mariupol State University joined T4EU events in Portugal



INTERNATIONAL SCIENTIFIC EDUCATION ALL NEWS IC_EU
Deeds, not words: MSU discusses value orientation for higher education



Republic of Lithuania



INTERNATIONAL SPARK
Education Stitches Society Together: Mariupol State University in the International Dialogue of the SPARK Project



STUDENT EDUCATION ALL NEWS CJLL
Environmental Justice: Summer School for a Common Purpose



STUDENT INTERNATIONAL ALL NEWS
MSU community presents its INTERADIS project results



INTERNATIONAL EDUCATION ALL NEWS
MSU is a co-founder of Ukrainian Network for Recognition of Prior Learning under QUARSU project



Erasmus Student Network
Ukraine



RIP

We lost a former ESner in the Russia-Ukraine war. A part of ESN Kyiv, a defender and a friend.

SEMEN OBLOMEI
(13.06.2000-21.06.2022)



HELPFUL

DICTIONARY

HOW TO COMMUNICATE IN UKRAINIAN?

Editors' Note



MARCH 2022
ERASMUS STUDENT NETWORK UKRAINE

<https://esnukraine.org/>



#Let'sExploreUkraine

EMA stands with Ukraine



Funded by the European Union



From Mutual Understanding to Strategic vector – EU Membership

- EU's Tempus, Erasmus Mundus, Jean Monnet (about 260) – Common values, EHEA background for longer-term impact
- EU's Erasmus+ fundamentals for wider impact – Value-based learning – HE, VET, school, adult, youth, sport
- Capacity for internationalisation (IROs+) and to implement reforms
- Embedded mobility (blended/ BIPs), Joint Programmes etc.
- Cooperation with key stakeholders and beneficiaries
- Tailor-made priorities for cooperation and internationalisation
- Other initiatives programmes&projects – **complementarity&synergy**



Higher Education Institutions and System Transformations!

Impact



karazin.ua
Development Strategy of V. N. Karazin Kharkiv National Uni...



bologna
process



EUROPEAN
Higher Education Area



Open negotiations
Ukraine



Individual impact

- Contacts&Trust
- Human capital development – values, key competencies, expertise
- Carrier development
- Professional Networks

Institutional impact

- Trust&Changes
- Institutional Strategies
- (Joint) Programmes
- Modern Resources & Technologies
- Recognition
- Alliances&Associations
- World Rankings

National impact

- Strategies, Priorities, Legislation, Standards
- National Recognition add. state funding
- EU accession preparation
- Programme Country Status in Erasmus+ preparation



Erasmus+

#StandWithUkraine

You are welcome to contact
National Erasmus+ Office
and Higher Education Reform Experts – team

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